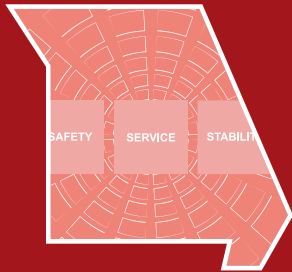


2025



MoDOT RESULTS



Missouri Department of Transportation



MoDOT RESULTS

TABLE OF CONTENTS

MoDOT Delivers Results	3
WORK SAFELY FOR OUR EMPLOYEES AND THE TRAVELING PUBLIC Investing in Safety	4
FOCUS ON CUSTOMERS	6
RESTORE OPERATIONS Minor Route Improvements / Windshield Items	8
DELIVER THE PROGRAM	10
ADDITIONAL INFORMATION	11

“We work hard to deliver quality transportation projects every day.”

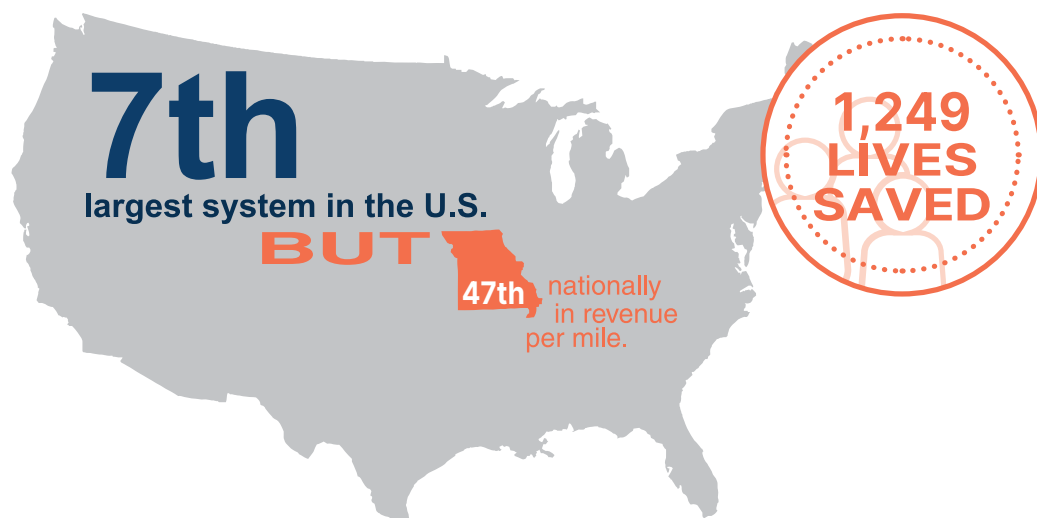
MoDOT Delivers Results

The Missouri Department of Transportation is focused on providing transparent measures of our progress. MoDOT delivers results through accountability, innovation and efficiency. We have developed a system of performance metrics to deliver these results while being good stewards of the state's transportation dollars.

Since 2007, MoDOT has documented more than **\$6.2 billion** in one-time or ongoing savings. This includes redirection of \$108 million in savings in 2025 to roads and bridges and \$708 million in savings to our customers. In the last 18 years, reinvestment in safety enhancements resulted in an estimated 1,249 lives saved. In 2011, we responded to Missouri's critical infrastructure needs by enacting the Bolder Five-Year direction, a plan that reduced 124 facilities, 750 pieces of equipment and 1,200 employees. Over a decade later, these actions have saved \$1.2 billion.

During FY2025, MoDOT met with our partners and the general public to target \$11.4 billion in unfunded transportation needs across the state.

MoDOT continues to re-examine all its activities from the delivery of projects for roads and bridges to daily operations. We move some of these savings into our daily operations and internal budgets to have the necessary resources and skilled, experienced employees available to meet more customer expectations. MoDOT's core values of safety, service and stability serve as our foundational pillars. MoDOT is committed to providing customers a safe, innovative and reliable transportation system, which is essential to Missouri's economic growth.



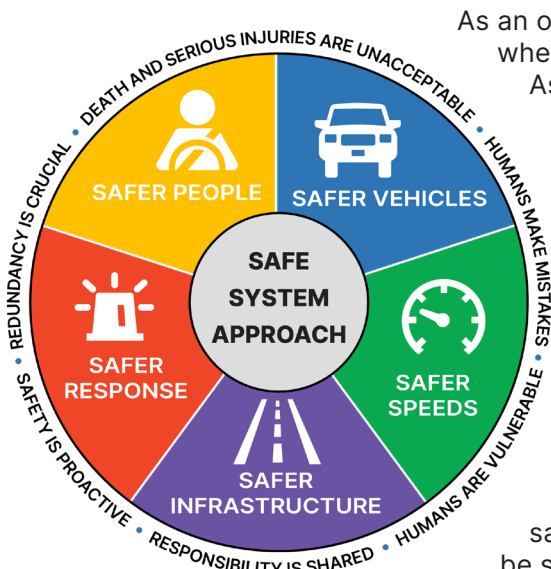
WORK SAFELY

WORK SAFELY FOR OUR EMPLOYEES AND THE TRAVELING PUBLIC

Investing in Safety

The last few years have seen significant investment in transportation infrastructure, and with that investment comes a commitment to deliver a system that is safe and serves customers. As an organization, MoDOT is committed to the safety of both the traveling public and employees. That commitment bears out in the tools and systems that have been put in place, which continue to provide a return.

Through three quarters of 2025, Missouri roadway fatalities have decreased to just below the prior year. If this trend continues, it will represent our state's third consecutive year of declining roadway fatalities. Although a positive development, much work remains. Education, outreach and working closely with safety partners throughout the state are important parts of reaching the ultimate goal: zero fatalities and serious injuries on Missouri roadways. To help get there, the Missouri Coalition for Roadway Safety released the new Show-Me Zero Plan. Updated every five years, the plan uses the Safe System Approach and real-world crash data to present the problems plaguing Missouri roadways and provides solutions that everyone can implement.



As an organization, MoDOT has adopted the Safe System Approach when it comes to construction projects as well. The Safety Assessment For Every Roadway (SAFER) tool helps project teams facilitate discussions and view projects through the lens of safety. By using the SAFER tool, teams can make sure the right questions are being asked when it comes to safety and consider location-specific factors such as crash history, vulnerable roadway user needs, roadway visibility, intersection/interchange design, areas of concern from users, risky driving behaviors, etc. This allows for layers of redundancy to be built into the system that serve as countermeasures to the consequences of risky driving behaviors. In the first three years of the current Statewide Transportation Improvement Program, MoDOT has allocated approximately **\$489 million** towards safety using the SAFER tool on approximately 73% of relevant projects. With these safety improvements, it is estimated that more than 300 lives will be saved and more than 900 serious injuries will be reduced over the lifespan of the safety improvements.

Looking to the future, safety will be a key component of MoDOT's Long-Range Transportation Plan (LRTP) updates. The LRTP serves as a roadmap for the state's transportation network through 2050. Building on the previous goals outlined in the 2018 plan, the updates will address emerging trends and the evolving needs of Missouri's transportation system. Public outreach took place throughout 2025 to help determine goals for the new plan. At the same time, updates to the State Freight and Rail Plan will take place, which focus on the needs of the state's freight and passenger rail infrastructure. Adoption of the final plans is slated for early 2026.

RESULTS



SAVING LIVES

KEEPING ALL TRAVELERS SAFE

\$2.0 Billion in Safety Benefits, 170 Lives Saved

The Smooth Roads Initiative and Better Roads, Brighter Future programs were back-to-back efforts that improved 5,600 miles of highways. Completed earlier than scheduled, the efforts delivered smoother pavement, brighter striping, rumble stripes and other safety improvements to the highways that carry 76% of Missouri's traffic. These improvements have resulted in more than **\$2.0 billion** of safety benefits to customers since 2007.



SAFER ROADS

SAFETY COMMITMENT

\$8.5 Billion in Total Customer Savings, 791 Lives Saved

To improve roadway safety, MoDOT has provided treatments on roadways to address "run-off-the-road" crashes. By installing thousands of miles of shoulders and rumble strips on rural highways, MoDOT has reduced severe crashes by 30%. Guard cable is used on portions of interstates and other major routes, drastically reducing the number of median crossover crashes, which are often fatal. Also, high-grip surface treatments have achieved a 20% reduction in run-off-the-road crashes and help hold vehicles in the driving lanes.



SAFER DESIGN CONCEPTS

STATE-OF-THE-ART DESIGN

\$701 Million in Total MoDOT Savings, 111 Lives Saved

The Diverging Diamond Interchange (DDI), first used in Springfield, Mo., in 2009, solves major traffic and safety issues at a much lower cost than traditional interchange designs. Missouri now has 25 DDIs. Many other states have followed suit, with at least one DDI of their own. J-Turns are a cost-effective alternative to an overpass on four-lane highways and reduce the number and severity of crashes. At locations where J-Turns are installed, crashes are down 25% and there are 88% fewer fatalities. Missouri also uses shared four-lane highways that feature alternating passing lanes to give motorists periodic opportunities to pass without pulling into the opposing lane.



PUBLIC SAFETY

WORK ZONE SAFETY

Truck- or trailer-mounted attenuators (TMA) are deployed by MoDOT to help save lives in work zones. These devices help protect workers by absorbing the impact of a crash. The attenuators act as physical barriers between traffic and workers and serve as a warning to traffic as it approaches the work zone by deploying lights and message boards. MoDOT owns over 500 TMAs and continues to adjust and add features to them to increase their visibility. In fiscal year 2025, TMAs were struck 41 times in work zones – a decrease from this time last year, which saw 51 hits. This marks the third year in a row of reduced TMA hits in work zones, as FY 2023 experienced 53 hits.

FOCUS

FOCUS ON CUSTOMERS

MoDOT is committed to working with local officials, citizens and stakeholders in a transparent and flexible process to help determine the right transportation solutions for their communities. As MoDOT works to maintain and improve Missouri's transportation system, public engagement remains a key part of the process. Public outreach to customers in 2025 included:

2026-2030 Statewide Transportation Improvement Program (STIP)

The 2026-2030 STIP lists transportation projects planned by state and regional planning agencies for fiscal year 2026-2030. Approved by the Missouri Highways and Transportation Commission, this \$13.3 billion program is one of the largest in MoDOT's history.

In May, the Draft STIP was presented to the Missouri Highways and Transportation Commission, kicking off a 30-day public comment period that resulted in 73 public comments. In June, the department reviewed and responded to the public comments and made the appropriate changes needed.

High-Priority Unfunded Needs

In July, MoDOT and its regional planning partners released a draft list of High-Priority Unfunded Needs, identifying \$1.1 billion in annual unfunded transportation needs for the system. Updated annually, this list helps guide the development of future projects as additional state and federal funding becomes available. In August, MoDOT presented the draft at statewide public meetings held in each MoDOT district, receiving 55 comments from the public.

Long-Range Transportation Plan Virtual Public Meetings

In June and July, MoDOT hosted a virtual public meeting to gather input on Missouri's long-term transportation priorities. Participants reviewed transportation trends and helped shape priorities through 2050. These surveys support the development of two federally required plans:

- **Long-Range Transportation Plan (LRTP)** – A policy-based plan that outlines Missouri's 25-year vision for transportation, aligning with both state and federal guidelines.
- **State Freight and Rail Plan (SFRP)** – A comprehensive review of Missouri's freight and passenger rail systems, helping MoDOT set short- and long-term goals for improving rail infrastructure.

The surveys were available on MoDOT's website and at the Missouri State Fair in August. More than 3,000 people participated. Drafts of both plans will be open for public comment in early 2026.

Public Meetings

Additionally, MoDOT hosted dozens of public meetings across the state regarding local project impacts. These events gave Missourians the opportunity to learn about upcoming projects, share feedback and understand how transportation plans affect their communities.

Director's Advisory Committee

To strengthen collaboration and stakeholder engagement, MoDOT Director Ed Hassinger established the Director's Advisory Committee in 2025. The group includes elected officials, planning partners, contractors, economic development and workforce development leaders, and users of all transportation modes. The committee met multiple times in 2025 to review and refine MoDOT's planning efforts, with a focus on continuous improvement. Their input is essential to the success of project delivery and operations.

RESULTS



PRACTICAL OPERATIONS

CUSTOMER PRIORITIES

\$778 Million in Total MoDOT Savings

MoDOT has saved \$582 million since 2007 by adjusting roadway maintenance schedules, using innovative materials and equipment to fight ice and snow, re-evaluating our snow route priorities and using incarcerated crews. These savings have been redirected back into improving the conditions of Missouri's roads and bridges.



EMBRACING TECHNOLOGY

WEB BASED MOTOR CARRIER CREDENTIALING

\$149 Million in Total Customer Savings

Electronic credentialing saves customers money by the elimination of postage, other fees and time it takes to send the physical documents to MCS. It allows Motor Carriers to increase fleet utilization by quicker, electronic registrations. There is also a reduction in time spent on phone calls by real time, 24/7 access to their registration data.



INNOVATIVE CONTRACTING

INNOVATIVE PROCUREMENT

\$789 Million Redirected to Roads and Bridges

MoDOT uses Alternative Technical Concepts (ATC) to provide solutions that are equal or better than the original bid requirement. ATCs have been used on multiple projects since 2007. Looking to copy private-sector success, legislators authorized Design-Build project delivery. Concentrating on project goals, innovation, schedule and budget, construction is completed more efficiently, with less impact on travelers. Since 2010, Design-Build has saved \$438 million and saved 177 lives. Before design plans and construction projects are completed, they are reviewed for money-saving methods and procedures. In 2025, these engineering reviews saved **\$21 million**.



STABILIZING RESOURCES

GENERAL REVENUE HELPS FUND RURAL ROUTE IMPROVEMENTS

In calendar year 2025, for the fourth year in a row, the Missouri General Assembly invested millions of dollars of General Revenue into MoDOT for the improvement of more than 400 lane miles of low volume and minor routes across the state. The fiscal year 2026 investment of \$20 million comes after an initial total investment of \$300 million in fiscal years 2023-2025 through the Governor's Rural Routes Program improved more than 5,700 lane miles of low-volume rural roads. Many of these routes were in poor condition and ineligible for federal funds, impacting investment levels.

RESTORE

RESTORE OPERATIONS

Rural Route Improvements

While minor and low-volume rural routes are less traveled, keeping them in good condition is still a priority for MoDOT and its customers. Within the past decade, MoDOT and the Missouri legislature have made investments in minor and low-volume rural routes that have raised the percentage of “good” routes to 83% in both categories. This is up from 76% in 2016 for minor routes, and 70% in 2016 for low volume routes. In 2025 alone, more than 630,000 tons of asphalt were placed—125,000 tons more than the five-year average.

MoDOT has implemented asset management practices statewide to invest in transportation projects that will keep good roads in good condition. Low-volume highways in good condition continue to increase thanks to the additional funding from the Governor’s Rural Routes Program. MoDOT will also be sealcoating these minor and low-volumes routes to keep them in good condition for years to come.



Windshield Items

MoDOT personnel are responsible for maintaining more than 33,800 miles of roadway, 10,400 bridges and approximately 400,000 acres of roadside. In 2025, the department made a focused effort to address several highly visible “windshield” items that Missourians encounter daily, including litter pickup, dead animal removal, sign maintenance and pothole repair.

In 2025, MoDOT averaged a response time of less than four days to complete customer concerns regarding [litter pickup](#). Crews spent more than 129,000 labor hours collecting roadside litter—25,000 hours more than the five-year average. This represents an investment of more than \$10 million.

The department also responded to more than 2,000 call reports regarding [dead animal removal](#) in 2025, with an average response time of fewer than three days. Nearly 17,000 labor hours were dedicated to this task in 2025, totaling an investment of approximately \$1.4 million.

With more than 705,000 signs statewide, sign maintenance is a daily responsibility. MoDOT responded to nearly 2,800 call reports related to [sign maintenance](#) in 2025 and averaged a response time of three days to complete. Crews spent 180,500 labor hours replacing 30,000 signs—89,000 more hours than the five-year average. This represents an investment of more than \$16 million.

Despite pavement improvements, MoDOT responded to more than 10,000 [pothole](#) reports in 2025 and averaged fewer than five days to complete. The department invested nearly \$17 million in repairs, and crews spent 205,000 hours on pothole repairs throughout the year.

These efforts were made while also responding to winter storms, tornadoes and flooding, costing the department more than \$20 million and requiring 190,500 labor hours in 2025—67,000 more labor hours than the five-year average.

RESULTS

MANAGING ASSETS

TAKING CARE OF OUR SYSTEM

\$59 Million in Total MoDOT Savings

With more than 33,800 miles of state highway to manage, taking care of our signs and signals is a big challenge. By reassessing our road sign needs, modifying sign design and installations, converting signal and roadway lighting to LED, merging multiple software contracts into one and scrutinizing every aspect of traffic signal design and operation, **\$59 million** is sent back over time to take care of our system.

FINANCIAL SUCCESS

COMPETITIVE FEDERAL DISCRETIONARY GRANTS FUND

Federal discretionary grants have infused much-needed funding into Missouri's transportation system several times over the last decade. These competitive grants are awarded to states who show a project has national or regional significance in the improvement of safety, efficiency, and the movement of freight and people in and across rural and urban areas. Since 2009, MoDOT has been awarded **\$189 million** in Competitive Federal Discretionary Grants. MoDOT's largest such grant was the **\$92.9 million** INFRA Grant award in 2024 for the Improve I-70 Program, a project vital to both Missouri and the nation.

FINANCIAL STABILITY

FINANCIAL RESPONSIBILITY

\$3.5 Billion in Funding from Partners and State Property Leasing and Sales

Communities contribute to state highway projects to receive needed upgrades faster. If custom, decorative work is desired, those costs are also contributed. In the last 15 years, locals shared **\$3.4 billion** in additional local or federal funding to MoDOT projects and, by managing our right-of-way, put **\$64 million** to roads and bridges.

EMBRACING TECHNOLOGY

USING TECHNOLOGY TO DELIVER PROJECTS

\$26.2 Million in Total MoDOT Savings

Using Light Detection and Ranging (LiDAR) technology to streamline survey costs, LiDAR instruments are used to deliver needed topographical data to highway designers to create roadway plans. This method allows for safer, faster and more accurate collection of data on a large scale and is shown to be 56% less expensive than traditional aerial and land survey. Since implementing in 2007, this technology has saved taxpayers **\$26.2 million**. MoDOT has been a pioneer in embracing this technology and expanding the program each year. MoDOT won the 2018 and 2019 ACEC Engineering Excellence Grand award in partnership with their consultant.

DELIVER

DELIVER THE PROGRAM

DELIVERING RESULTS

We continue to complete projects on budget and on time.

The cost to deliver the completed projects in State Fiscal Year 2025 was \$1.361 billion (461 projects)

6.2% over budget
95% completed on time.

Over the last 10 years, 4,211 projects worth \$8.3 billion were completed

3.5% (\$299 million) under budget
93% completed on time.

Disadvantaged Business Enterprise Contracts for Fiscal Years 2022-2024 accounted for \$380 million of \$3.86 billion in total contracts.

Minority representation on projects increased to 15.07%, and female representation on projects was 4.35%

Building the future: major project highlights

In 2025, the Missouri Department of Transportation made significant strides in advancing major infrastructure projects across the state. These efforts reflect MoDOT's commitment to improving safety, mobility and economic vitality for Missourians.

- MoDOT reached a key milestone in its Improve I-70 Program with the successful opening of the first new section of pavement between Columbia and Kingdom City. This completed seven-mile stretch marks tangible progress in the effort to modernize and expand nearly 200 miles of I-70, from Blue Springs to Wentzville. Backed by a \$2.8 billion state General Revenue appropriation, the program will be delivered in eight segments through multiple contracts. Full corridor completion is expected by 2030.
- Progress continued on the Forward 44 effort, MoDOT's long-term initiative to modernize the I-44 corridor. In 2025, a comprehensive study was completed, covering 253 miles of the corridor. Bridge rehabilitation projects advanced in several counties, addressing aging infrastructure and improving safety. In Springfield, major upgrades continued — including lane widening, pavement reconstruction and bridge replacements. These efforts are foundational to enhancing one of Missouri's most vital transportation routes.
- Construction advanced on the Don Welge Memorial Bridge in Southeast Missouri, a striking cable-stayed structure that will replace the aging Chester Bridge over the Mississippi River. Designed with wider lanes and shoulders, the new bridge will better serve modern vehicles and farm equipment, improving safety for the 7,000 daily travelers. This project, in partnership with Illinois, includes roadway improvements on both sides of the river. Completion is expected by late 2026.
- MoDOT also made major progress on the I-55 Corridor Improvements project, addressing congestion and safety in one of Missouri's busiest freight and commuter corridors. In 2025, key milestones included new bridge openings and the demolition of outdated structures. This \$246 million design-build project is set to boost capacity and reliability, supporting future regional growth. Construction is on track for completion by the end of 2026.

For More Information

ADDITIONAL INFORMATION

Citizens Guide to Transportation Funding in Missouri
www.modot.org/guidetotransportation/

TRACKER: Measures of Performance
www.modot.org/about/Tracker.htm

Annual Comprehensive Financial Report
<http://www.modot.org/modot-annual-report>

Appendices and Additional Documents
www.modot.org/Results/Documents.html

“Innovation is woven into
MoDOT’s culture and is
embraced by our partners.”



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